

## Agenda Item 5: Annex 1

### Proposed Work Programme

Note: detailed resource plan (including estimated costings for commissioned work) to be prepared once budget set in principle

Workstream	Activity	Commentary
National Infrastructure Commission – second stage	<p>Input into discussion paper on the options for addressing challenges identified by the Commission in their Interim Report</p> <p>Supporting consultation on discussion paper – working with existing Strategic Alliance partners, the Commission and district/borough councils</p> <p>Working with Commission to identify a potential framework for longer-term work on cross-corridor planning and governance – working with Strategic Alliance partners to facilitate internal discussions as required</p>	<p>Overseen by core programme team – working with the NIC, existing Strategic Alliance partners and district/borough councils</p>
Sub-national Transport Body	<p>Commission discussion paper – setting out options for governance, powers, responsibilities for a statutory Sub-national Transport Body</p> <p>Engage with stakeholders across the Heartland area and in adjoining 'appropriate authorities' on options – including stakeholder workshops, on-line consultation</p> <p>Liaison with National Infrastructure Commission on potential linkages between statutory STB and corridor-wide options for achieving a joined-up strategy</p> <p>Preparation of detailed proposal for establishing a Sub-national Transport Body – will require legal advice</p> <p>Consideration of detailed proposal in autumn 2017, submission to Department for Transport at start of 2018, enabling STB to be established May 2019</p>	<p>Likely to require a dedicated project resource in order to achieve timetable</p>

<p>Strategic Transport Forum</p>	<p>[NB – work programme to develop Transport Strategy needs to run in parallel with NIC work and with that required to develop the proposal for a statutory Sub-national Transport Body]</p> <p>Long-term Transport Strategy</p> <ul style="list-style-type: none"> <li>• Commission work to develop vision for transport strategy – use scenario planning techniques to take into account uncertainties and the desire to proactively support a ‘place-shaping’ agenda: will involve stakeholder workshops across the Heartland open to all interested parties.</li> <li>• Commission work (with the Transport Systems Catapult) to develop ‘what if’ scenario modelling capability – designed to complement the scenario planning</li> <li>• Consideration of outline strategy during autumn 2017, followed by stakeholder consultation over winter 17/spring 18</li> </ul> <p>International Gateways</p> <ul style="list-style-type: none"> <li>• On-going engagement with Government and Heathrow Airport in respect of proposals to expand capacity – in particular focusing on importance of improving strategic connectivity to/from the airport</li> <li>• On-going engagement with Luton Airport in respect of proposals to expand its capacity – in particular focusing on the importance of improving strategic connectivity to/from the airport</li> </ul> <p>Strategic Rail – Infrastructure</p> <ul style="list-style-type: none"> <li>• On-going engagement with Network Rail as part of its long-term planning process, in particular the Chiltern Route Strategy</li> <li>• On-going engagement with Network Rail, Department for Transport and ORR as part of the regulatory process associated with Control Period 6 (2019-2024)</li> </ul>	<p>Will require a dedicated project resource in order to make progress</p> <p>Will require work to be commissioned: will require stakeholder consultation</p> <p>Will require work to be commissioned</p> <p>Will require stakeholder consultation</p> <p>May require work to be commissioned</p>
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	<p>Strategic Rail – Franchises</p> <ul style="list-style-type: none"> <li>On-going engagement in the franchising process associated with West Coast Main Line (which includes the first 3-year period of post-HS2 opening)</li> </ul> <p>East-West Rail</p> <ul style="list-style-type: none"> <li>On-going engagement – through the East-West Rail Consortium – in the development and delivery of core project Oxford – Milton Keynes/Aylesbury – Cambridge</li> <li>On-going engagement with 'special purpose organisation' chaired by Rob Brighouse to identify options for accelerating delivery of EWR</li> </ul> <p>Strategic Highways</p> <ul style="list-style-type: none"> <li>On-going engagement with Highways England, Department for Transport and ORR as part of the regulatory process associated with Road Investment Strategy (RIS2) – including feeding into the development of emerging Route Strategies being prepared by Highways England</li> <li>Continue to feed into and comment on national route studies underway – including M25 South West Quadrant and A1(M) – M25 to Peterborough</li> <li>Major Road Network – agree criteria to be used as the basis for identifying roads as part of the MRN; define levels of service expected of roads included as part of the MRN – working with local planning authorities; stakeholder engagement on proposed MRN</li> </ul> <p>Expressway Proposal</p> <ul style="list-style-type: none"> <li>Joint commissioning of detailed development work (in partnership with Highways England) – work to be undertaken in the period to 2018/19</li> </ul> <p>Prioritisation Framework</p> <ul style="list-style-type: none"> <li>Commission work to develop an agreed approach to prioritisation of strategic transport infrastructure proposals</li> </ul>	<p>Will use EWR 'team' funded by EWR Consortium</p> <p>May require work to be commissioned</p> <p>May require work to be commissioned; will require stakeholder consultation</p> <p>Will require work to be commissioned</p> <p>May require work to be commissioned to develop framework</p>
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	<p>Bus Services/Total Transport</p> <ul style="list-style-type: none"> <li>• Support the development of proposals to established Enhanced Partnerships where these are identified as supporting local priorities</li> <li>• Build upon outputs from Total Transport pilot projects across the Heartland corridor</li> </ul> <p>Transport Safety Forum</p> <ul style="list-style-type: none"> <li>• Establish the Forum – covering all modes of transport: working in collaboration with rail sector and Highways England</li> </ul> <p>Smart/Multi-Modal Ticketing</p> <ul style="list-style-type: none"> <li>• Develop proposition to roll out 'smart/multi-modal' ticketing across the Heartland corridor</li> <li>• Working with TfL and other potential providers to develop detailed proposals for consideration by Department for Transport</li> </ul>	<p>Will require work to be commissioned</p>
<p>Infrastructure Delivery</p>	<p><i>Cross Border Collaboration</i> – exploring opportunities to align operational activities: this could include sharing resources where appropriate, sharing the delivery of activities across geographical boundaries where this is beneficial and sharing knowledge/experience across teams where this helps improve delivery of services</p> <p><i>Common Supply Chain</i> – ideas already identified as worth exploring further include; bulk purchasing/ordering as a means of achieving economies of scale, sharing programming information as a means of helping the supply chain plan and deliver services and supplies in a more cost efficient way; providing leadership in terms of identifying future needs from the supply chain.</p> <p><i>Use of Framework Arrangements</i> – there are a number of framework arrangements already in place that provide clients with a range of options in securing support for the development and delivery of proposals: there may be scope to make better use of existing framework agreements to deliver faster at a reduced cost.</p>	<p>Delivery Partners have agreed to fund a 'single point of contact' to work as part of the core programme team – initially on a part-time basis</p>

<p>Wider Strategic Infrastructure</p>	<p>Undertake an assessment of strategic infrastructure requirements – exploring opportunity to undertake assessment using same approach to that used to develop first National Needs Assessment – timescale to be determined</p> <p>Undertake audit of current understanding of strategic infrastructure requirements across the Heartland area: to be completed by March 2017, enabling an analysis of knowledge gap to be undertaken – required to shape the framework of any commission of strategic infrastructure requirements</p> <p>Identify relevant regulatory frameworks for strategic infrastructure – particularly utilities – in which the Strategic Alliance needs to engage – to be identified by March 2017</p>	<p>Will require work to be commissioned</p> <p>Support provided by core programme team</p>
<p>Spatial Planning Principles</p>	<p>Develop a brief for commissioning work to develop spatial planning principles that enable the impact of strategic infrastructure to be taken into consideration – draft brief to be prepared in collaboration with local planning authorities: commission work in spring 2017.</p>	<p>Will require work to be commissioned</p>
<p>Industrial Strategy/Economic Development</p>	<p>Develop a position statement on the Industrial Strategy – may require stakeholder engagement on a draft position statement</p> <p>Consider the potential implications of BREXIT for realising the economic potential for the Heartland area identified by the National Infrastructure Commission</p> <p>Develop an international marketing strategy and inward investment offer that supports ambition for the Heartland area</p>	<p>May require work to be commissioned – LEPs to be in the lead in preparing</p>
<p>Skills</p>	<p>Undertake an audit of current skills availability and confirm identified skills gaps – collate information held by individual LEPs and aggregate</p> <p>Work with skills providers to identify measures required to address skills gaps – potential for Heartland skills event</p>	<p>May require work to be commissioned – LEPs to be in the lead in preparing</p>

<p>Political/Stakeholder Engagement</p>	<p>Westminster Briefings:</p> <ul style="list-style-type: none"> <li>• Regular briefing of Heartland MPs</li> <li>• Establish All Party Parliamentary Group for England's Economic Heartland</li> </ul> <p>National Stakeholder Engagement:</p> <ul style="list-style-type: none"> <li>• Engagement with Government departments – HM Treasury, Department for Transport, Department for Communities and Local Government</li> <li>• Engagement with adjoining bodies – GLA/TfL, Midlands Connect, Transport for the North, Transport for the South East</li> </ul> <p>Stakeholder Events:</p> <ul style="list-style-type: none"> <li>• Attendance at autumn Party Conferences</li> <li>• Holding of at least 2 regional conferences during course of the year</li> </ul>	<p>Provided by the core programme team – including communications support</p>
<p>External/Internal Communications</p>	<p>Media Protocol:</p> <ul style="list-style-type: none"> <li>• Regular liaison and briefing of communications/media teams across all partners</li> <li>• Prepare and issue media releases in accordance with agreed media protocol</li> </ul> <p>Social Media:</p> <ul style="list-style-type: none"> <li>• Maintain and update website</li> <li>• Ensure that social media presence – Twitter – is actively managed</li> <li>• Publication of e-newsletter on a minimum monthly frequency</li> </ul> <p>Review and update branding to reflect objectives of the Strategic Alliance</p>	<p>Led by the communications support</p>